

Metro Toronto Convention Centre – South Building Toronto, ON | March 27 – 28, 2019 #ICSCLaw



#### **WEDNESDAY, MARCH 27**

#### Registration | Room 700 Prefunction

7:30 am - 6:45 pm

#### **Breakfast** | Room 718 Prefunction

8:00 - 8:30 am

No breakfast service after 8:30 am.

## Welcome and Introduction to the Program Room 718

8:30 - 8:45 am

#### Melissa McBain

ICSC 2019 Canadian Shopping Centre Law Conference Program Planning Committee Chair Partner Daoust Vukovich, LLP Toronto, ON

#### Yan A. Besner

ICSC 2019 Canadian Shopping Centre Law Conference Program Planning Committee Vice–Chair Partner Osler, Hoskin & Harcourt, LLP Montréal, QC

#### Roundtables (Round 1) | Room 718

8:45 am - 10:15 am

For a complete list of topics and leaders, see page 8.

#### Networking Break | Room 718 Prefunction

10:15 - 10:45 am

#### Concurrent Sessions | Room 714

10:45 am - 12:00 pm

#### A. Cannabis: The First 180 Days After Legalization

Pre-October 17, 2018, cannabis was regulated as a 'controlled substance' and 'narcotic.' This panel will examine what has happened in the 180 days since legalization. We will approach this from the perspective of the landlord, tenant, city and distributor. We will give real life examples as to how each of these players are navigating the legal framework. Implementation schemes vary from province to province. The panel will endeavor to address what schemes have been implemented across the country.

#### MODERATOR

#### Laurie Sanderson

**Partner** 

Gowling WLG (Canada), LLP

Ottawa, ON

#### **PANELISTS**

#### **Timothy Carre**

Solicitor, Litigation, Legal Services Division

City of Toronto

Toronto, ON

#### **Phillip Shaer**

Chief Legal Officer Canopy Growth Corporation Smith Falls, ON

#### **Andrew Wilder**

Partner Torkin Manes, LLP Toronto, ON

# B. Mental Health in the Legal Profession – The Paradox and Perils of High Functioning Depression (Professional Credits) | Room 716

This session will focus on the perils, signs and selfhelp tools for people with high functioning (or hidden) depression in the legal profession.

Our panelist will discuss: the prevalence and high incidence of depression and anxiety in the legal profession; the hidden nature of depression; mental health stigma and self-stigma in the legal profession and its deterrent effect on seeking help for depression and anxiety; the paradox and perils of high functioning depression; review of a recent study from the U of T Faculty of Social Work that concluded that the more "successful" lawyers are, the more depressed they become; his personal story including struggles with depression leading up to and beyond a suicide attempt, and how he helped himself recover and stay healthy; self-help tools lawyers can use to maintain wellness; signs of trouble to help colleagues; steps to take to help colleagues and other resources; and reasons a rich and meaningful professional life can be achieved despite having a chronic or episodic mood disorder.

#### **MODERATOR**

#### Christina Kobi

Partner

Minden Gross, LLP

Toronto, ON

#### PANELIST

#### Orlando Da Silva, LSM

Senior Crown Counsel, Serious Fraud Office, Prosecution Division Ontario Ministry of the Attorney General Toronto, ON

#### Lunch Served | Room 718

12:00 - 12:30 pm

No lunch service after 12:30 pm.

#### Keynote Presentation | Room 718

12:30 - 1:00 pm

## Creactive – A Family Entertainment Concept in a Retail Environment

Join us for a discussion with Cirque du Soleil Entertainment Group and Ivanhoé Cambridge as they share the story of a creative collaboration and partnership in retail entertainment.

#### **SPEAKERS**

#### **Derek Coss**

Senior Vice President and CDO, Retail Ivanhoé Cambridge, Inc. Toronto, ON

#### Karen Laflamme

Executive Vice President and CFO, Retail Ivanhoé Cambridge, Inc. Montréal, QC

#### Marie-Joseé Lamy

Producer Cirque du Soleil Entertainment Group Montréal, QC

#### **Bernard Poirier**

Line Producer Cirque du Soleil Entertainment Group Montréal, QC

#### **WORKSHOPS**

#### 1:15 - 2:30 pm

# A. What Lies Beneath: The Complexities of Mixed-Use and Mixed Ownership Projects and Implications for the Landlord Tenant Relationship | Room 716 A

Mixed-use and mixed ownership projects are becoming increasingly common and come in a myriad of forms. From broad strokes to fine points, join our experts for a discussion of some of the more common ownership, easement and licensing arrangements used in these kinds of projects and their implications when structuring the landlord tenant relationship. Whether you act for landlords who are developing mixed-use projects or the tenants who are looking to lease premises from them, improve your understanding of the underlying structure of these projects, keep your footing and avoid the traps, gaps and common pitfalls that lie just below the surface.

#### MODERATOR

#### Ian Sutherland

Partner Stewart McKelvey Halifax, NS

#### **PANELISTS**

#### Janet L. Derbawka

Partner McMillan, LLP Vancouver, BC

#### Stephen Posen

Partner Minden Gross, LLP Toronto, ON

#### Nicole M. St-Louis

Partner Borden Ladner Gervais, LLP Ottawa, ON

## B. Food and Entertainment Uses – EAT, DRINK, PLAY and SHOP All Day! | Room 716 B

Restaurants and entertainment uses are becoming increasingly prominent within the retail environment. Some are even becoming anchor tenants. As these types of uses are classified as non-traditional retail uses, it is important to view them in the context of the mixed-use property as a whole. Some considerations include restrictions on use, exclusivities, parking, municipal requirements, hours of operations and security issues. This discussion will take us through some of these considerations, including how to structure lease provisions to ensure that the food and entertainment tenants can co-exist with existing tenants and how the landlord and the tenant can work together to maximize results.

#### MODERATOR

#### Sunita Mahant

Senior Director, Legal Affairs, Operations Ivanhoé Cambridge, Inc. Toronto, ON

#### PANELISTS

#### Avi Behar

Chairman & CEO The Behar Group Realty, Inc., Brokerage Toronto, ON

#### Julie Robbins

Director, Retail Legal Services Oxford Properties Group Toronto, ON

#### **Deborah Watkins**

Partner Daoust Vukovich, LLP Toronto, ON

#### C. The Thrill of the Fight – Negotiations Among Frenemies Room 714 A

Finalizing a letter of intent or offer to lease is often one of the most challenging, crucial and entertaining parts of lease negotiations. With subtle pitfalls, glaring risks, ridiculous timelines, challenging parties and missing deal terms, there is something for everyone. Join us for an interactive discussion on key terms and negotiating strategies. For your viewing pleasure, enjoy a mock negotiation among industry leaders. There will be laughter, there may be tears, but the question is, will they get the deal done?

#### **MODERATOR**

#### **David Fenrich**

Senior Director, Legal Services The Cadillac Fairview Corporation Limited Vancouver, BC

#### **PANELISTS**

#### Stacey Handley

Partner Gowling WLG (Canada), LLP Vancouver, BC

#### Celia Hitch

Senior Director, Legal Services Morguard Investments Limited Toronto, ON

#### **Cory Sherman**

Partner Sherman Brown Toronto, ON

#### ADVANCED

## D. A Day Late and a Dollar Short: Limitation Periods and Commercial Leases Workshop | Room 717

Are you aware of how to determine when time has run out for a landlord or a tenant to make a claim under a lease for monetary obligations (such as rent) and non-monetary obligations (such as Rentable Area adjustments)? What about claims under an indemnity agreement provided to induce a landlord into a commercial lease? This workshop will not only give you the tools you need for where to start and how to count the days in your jurisdiction, but will also explore the following questions: Can parties contract out of these limitation periods? What might suspend a limitation period? What happens once you miss your window of opportunity to make a claim?

Join our panel of experts as we work through these issues and so much more.

#### MODERATOR

#### Amelia Nasrallah

Vice President, Legal Brookfield Properties Toronto, ON

#### **PANELISTS**

#### Gasper Galati

Partner Daoust Vukovich, LLP Toronto, ON

#### **Courtney Raphael**

Partner Aird & Berlis, LLP Toronto, ON

#### **Barry Weintraub**

Partner Rueters, LLP Toronto, ON

#### **Daniel Zacks**

Senior Associate Clyde & Co Canada, LLP Toronto, ON

#### BASIC

#### E. Back to Basics: The Leasing 101 Workshop You Didn't Think You Needed but Were Glad You Attended Room 714 B

This workshop will explore topics such as the required elements of any lease, the pitfalls of floating possession dates, maintenance and repair obligations, TMI costs and calculating shares, restoration obligations, "special rights," and the unique challenges of leasing in Québec.

#### **MODERATOR**

#### Karsten Lee

Partner WeirFoulds, LLP Toronto, ON

#### **PANELISTS**

#### Mordecai Bobrowsky

Vice President, Legal Primaris Management, Inc. Toronto, ON

#### Yael Bogler

Partner Owens Wright, LLP Toronto, ON

#### **Richard Burgos**

Partner Lavery de Billy, LLP Montréal, QC

#### Marco Gammone

Partner Aird & Berlis, LLP Toronto, ON

#### Networking Break | Room 718 Prefunction 2:30 – 2:45 pm

#### Plenary Session | Room 718 Prefunction 2:45 – 4:00 pm

#### Hammering it all Out: Construction Law in the Leasing Context

We've assembled a panel of experts to help you size up consultants, take the measure of lien law, build solid contracts and gird your project against the unexpected. Get those pencils ready – you're going to want to take notes.

#### **MODERATOR**

#### Angela Mockford

Lawyer Mockford Law St. Catherines, ON

#### 1. How to Choose and Retain an Expert

Good consultants are often critically important in a construction project. Choosing a consultant requires attention to key considerations. Google Search is not an adequate tool for the purpose. Once you have selected a consultant, it is equally important that you retain the consultant under an agreement that properly covers the scope, risk management, service levels, costs, timing and reporting requirements. We will examine the issues that you need to deal with to ensure a successful outcome, such as the selection process, appropriate documents having regard to standard forms such as the Ontario Architects Association standard agreements and similar forms published by other professional bodies, as well as simpler forms for smaller projects.

#### **Dennis Daoust**

Partner Daoust Vukovich, LLP Toronto, ON

#### 2. The CCDC Contract

What's a CCDC contract? Which one do you use in which circumstances? What are key amendments you must consider as a project owner and how do you draft

them? Take a closer look at these complex but common standard form construction contracts.

#### Marta Lewycky

Partner Minden Gross, LLP Toronto, ON

## 3. A Summary of Recent Changes to the Ontario Construction Act

Just when you thought that you had finally figured out construction liens, the Ontario legislation has been substantially amended. The new Construction Act modernizes construction liens and trusts rights, imposes a requirement for prompt payment and introduces adjudication as the way to resolve project disputes in real time. Join us to learn about the important changes and updates in the new Construction Act that will affect you.

#### Faren Bogach

Partner WeirFoulds, LLP Toronto, ON

## 4. So You Think You Know Construction Lien Legislation? Meet Alberta. Québec and British Columbia

Our experts will walk us through the particular and unique construction lien legislation regimes of QC, AB and BC. You'll learn about the key statutory provisions regarding construction liens in each of these jurisdictions, as well as some potential pitfalls and traps to avoid.

#### **Fabrice Benoît**

Partner Osler, Hoskin & Harcourt, LLP Montréal, QC

#### Matthew Huys

Associate Osler, Hoskin & Harcourt, LLP Calgary, AB

#### 5. Unexpected Risks in Construction Projects

Construction projects are frequently daunting due to their sheer size and scope. While issues of delay and availability of labour and materials consume us on a practical level, are there other risks – including legal risks – to which we should be more attuned? Hear about real-life cases in which landlords and tenants have received unpleasant surprises.

#### Karen Groulx

Partner Dentons Canada, LLP Toronto, ON

### Networking Break | Room 718 Prefunction

4:00 – 4:15 pm

#### Roundtables (Round 2) | Room 718

4:15 - 5:15 pm

For a complete list of topics and leaders, see page 9.

#### **Member-Hosted Reception**

**Room 718 Prefunction** 

5:15 - 6:45 pm

#### **THURSDAY, MARCH 28**

#### Registration | Room 700 Prefunction

7:30 am - 2:30 pm

#### Breakfast | Room 718 Prefunction

8:00 - 8:45 am

No breakfast service after 8:45 am.

#### Roundtables (Round 3) | Room 718

8:45 - 10:15 am

For a complete list of topics and leaders, see page 10.

#### Networking Break | Room 718 Prefunction

10:15 - 10:45 am

#### **Concurrent Sessions**

10:45 am - 12:00 pm

## A. Personal Experience and Convenience: At What Cost to Privacy? | Room 714

Going shopping is not what it used to be. We are all seeking a new "Shopping Experience" where shopping is now a secondary reason to go to the mall. Interactive technology is designed to make each visit personalized, convenient and enjoyable. Instantly we know where to park and receive coupons and deals from our favourite retailers. But does this convenience come at a cost to the consumer's privacy? Join us as the panel explores the topic of developing technologies currently being used at shopping centres and the impact on the consumer's privacy.

#### **MODERATOR**

#### Antonella Talarico

National Director, Legal & Lease Administration Crombie REIT Mississauga, ON

#### **PANELISTS**

#### **Catherine Bate**

Partner, Leader, Marketing, Advertising & Product Compliance Miller Thomson, LLP Toronto. ON

#### **Thomas Santram**

Vice President, Deputy General Counsel Cineplex Entertainment Toronto, ON

#### ADVANCED

#### B. The Other "F" Word | Room 716

In today's ever-shifting and increasingly competitive retail industry, brand owners and retailers are looking at innovative uses of existing retail space and creative ways of capturing market share, including through coand multi-brand bricks-and-mortar retail shops, virtual malls and store-in-store concepts. Each of these new models raises potential franchise issues for the brand owner. In addition, traditional franchising is no longer reserved for international expansion initiatives, as retailers are increasingly looking to the franchise model for their domestic operations. This workshop will explore some of the legal issues retailers need to consider in order to avoid being an "accidental franchise" and will provide an overview of a franchisor's obligations under Canadian franchise legislation should the brand owner decide to embrace being a franchisor.

#### **MODERATOR**

#### Yan A. Besner

ICSC 2019 Canadian Shopping Centre Law Conference Program Planning Committee Vice-Chair Partner Osler, Hoskin & Harcourt, LLP Montréal, QC

#### **PANELIST**

#### Andraya Frith

Partner, Franchise & Retail Osler, Hoskin & Harcourt, LLP Toronto, ON

#### Networking Lunch | Room 718

12:00 - 1:00 pm

No lunch service after 1:00 pm.

#### Legal Update | Room 718

1:00 - 2:15 pm

**SPEAKERS** 

#### Jeanne Banka

Toronto, ON

Partner Daoust Vukovich, LLP

#### Steven Chaimberg

Partner Miller Thomson, LLP Montréal, QC

#### Randy Shapiro

Partner Parlee McLaws, LLP Calgary, AB

#### Closing Remarks | Room 718

2:15 - 2:30 pm

#### Conference Adjourns

2:30 pm

Program information current as of March 14, 2019.

#### **CLE Credits**

- 1. Law Society of British Columbia has accredited this program for 10.45 hours.
- 2. Barreau du Québec has accredited this program for 10.75 hours. Attendees who wish to obtain CLE credits from the Barreau du Québec are required to sign in at the ICSC Registration Desk.
- 3. Law Society of Ontario has accredited this program for 3 hours and 45 minutes of Professionalism Content (3 hours and 15 minutes of Professionalism Content and 30 minutes of EDI Professionalism Content). Attendance at other sessions and roundtables may be claimed toward the Substantive CPD requirement.

#### PROGRAM PLANNING COMMITTEE

**Melissa McBain,** ICSC 2019 Canadian Shopping Centre Law Conference Program Planning Committee Chair, Daoust Vukovich, LLP

**Yan A. Besner,** ICSC 2019 Canadian Shopping Centre Law Conference Program Planning Committee Vice–Chair, Osler, Hoskin & Harcourt, LLP

David Fenrich, The Cadillac Fairview Corporation Limited

Christina Kobi, Minden Gross, LLP

Karsten Lee, WeirFoulds, LLP

Sunita Mahant, Ivanhoé Cambridge, Inc.

Angela Mockford, Mockford Law

Amelia Nasrallah, Brookfield Properties

Laurie Sanderson, Gowling WLG (Canada), LLP

Randy Shapiro, Parlee McLaws, LLP

Ian Sutherland, Stewart McKelvey

Antonella Talarico, Crombie REIT

#### **ROUNDTABLES 1: WEDNESDAY, MARCH 27** | Room 718 | 8:45 – 10:15 am

|     | Topics   | Roundtable Leaders  |
|-----|--|---|
| 1.  | Force Majeure: What is Included, Triggering Mechanisms,<br>Effect on Conditions Precedent, Economic Conditions   | Brian Parker, Daoust Vukovich, LLP  |
| 2.  | Percentage Rent and Online Sales – Re-thinking Gross<br>Revenue Definitions  | Kevin O'Brien, CarbonLeo  |
| 3.  | What Happens when a Catastrophic Event Occurs?<br>How Insurance Plays Out in Real Life   | Marta Lewycky, Minden Gross, LLP<br>Doris Baughan, Loblaw Properties Limited                                |
| 4.  | Unique Issues for Ground Leases (and When Your Landlord is a Ground Lessee)  | Mervyn Allen, McMillan, LLP   |
| 5.  | Helpful Leasing Hints  | Harvey Haber<br>Kenneth Beallor, Torkin Manes, LLP  |
| 6.  | Dealing with US-based Tenants (What They Want and How They Negotiate)  | Steven Cygelfarb, Fogler, Rubinoff, LLP   |
| 7.  | Environmental Law 101 – Please, Just the Basics  | Talia Gordner, McMillan, LLP<br>Janet Bobechko, Norton Rose Fulbright Canada, LLP                           |
| 8.  | How to Deal with Abandoned Property  | Leanne Fasciano, Dentons Canada, LLP<br>Katherine Fuda, Dentons Canada, LLP                                 |
| 9.  | Tenant Defaults – What to Do and Not to Do   | Charlene Schafer, McCarthy Tétrault, LLP<br>Abraham Costin, McCarthy Tétrault, LLP                          |
| 10. | Implosion of Traditional Retail: Pop-Up Shops, Kiosks and<br>Temporary Leases  | Josh Disenhouse, Osler, Hoskin & Harcourt, LLP  |
| 11. | Use Clauses – Landlord and Tenant Drafting<br>Considerations   | Daniel Waldman, Daoust Vukovich, LLP<br>Dina Peat, Daoust Vukovich, LLP                                     |
| 12. | Top Ten Items for Tenant's Checklist in Reviewing<br>Landlord's Form of Offer  | Michael Lieberman, Norton Rose Fulbright Canada, LLP<br>Samantha Sarkozi, Norton Rose Fulbright Canada, LLP |
| 13. | Food Court Lease – Special Considerations  | Alex Kolandjian, Fogler Rubinoff, LLP   |
| 14. | The New Construction Act, Ontario - What's Changed?  | Krista Chaytor, WeirFoulds, LLP   |
| 15. | Recreational Cannabis – Where Are We At?   | Robert Eisenberg, WeirFoulds, LLP   |
| 16. | Restaurant Leases – Special Considerations   | Jamie Paquin, Daoust Vukovich, LLP<br>Claire Renney-Dodds, Daoust Vukovich, LLP                             |
| 17. | Negotiating with Space Sharing Tenants   | Andrew Mildenhall, Lawson Lundell, LLP  |
| 18. | This Roundtable Could Prevent a Negligence Claim (Professional Credits)  | Alexandra Lev-Farrell, Berkow, Youd, Lev-Farrell, Das, LLP  |
| 19. | Tips and Traps on Leasing Registration: How to Manage<br>Your Practice and Successfully Navigate the Minefield of<br>Lease Registration (Professional Credits) | Elise Sieradzki, Thomson Reuters<br>Jeffrey Lem, Thomson Reuters  |
| 20. | Subordination, Non-Disturbance and Attornment  | Candace Cooper, Daoust Vukovich, LLP  |

#### ROUNDTABLES 2: WEDNESDAY, MARCH 27 | Room 718 | 4:15 – 5:15 pm

| Topics |  | Roundtable Leaders  |
|--------|--|---|
| 1.     | Drafting and Negotiating Tenant Allowance Clauses and<br>Tenant Remedies if a Landlord Fails to Pay  | Seth Zuk, Torkin Manes, LLP   |
| 2.     | Registering Notices of Leases, Caveats, Restrictive<br>Covenants and other Agreements – What is Required and<br>When You Should Register   | Ken Pimentel, Daoust Vukovich, LLP<br>Candace Cooper, Daoust Vukovich, LLP  |
| 3.     | Releases, Indemnities and Waivers of Subrogation   | Ben Radcliffe, Minden Gross, LLP<br>Steven Birken, Minden Gross, LLP  |
| 4.     | No Builds and Restrictions on Common Areas – What are the Impacts that These Pose to the Shopping Centre?  | Robert Crepin, The Cadillac Fairview Corporation Limited  |
| 5.     | Co-tenancy Issues  | Mireille Cloutier, The Cadillac Fairview Corporation Limited<br>Blair Brooks, The Cadillac Fairview Corporation Limited |
| 6.     | Recent Developments in Landlord Rights and Remedies<br>(Including a Discussion of Recent Decisions on Distress,<br>Default Judgment and the Meaning of "Rent" Under the<br>Real Property Limitations Act (Ontario) | Robert Schwartz, Gardiner Roberts, LLP<br>Tamara Katz, Gardner Roberts, LLP   |
| 7.     | End of Term Repair, Removal And Restoration Obligations – What is the Scope of the Tenant's Obligation?  | Bianca Kratt, Parlee McLaws, LLP – Calgary<br>Stephen Kligman, Parlee McLaws, LLP – Edmonton                            |
| 8.     | Relocation from a Landlord's and Tenant's Point of View  | David Ross, McMillan, LLP   |
| 9.     | Deconstructing the Option to Renew/Extend Clause –<br>Pre–Conditions to Exercise, Meaning of "Fair Market Rent"<br>and Other Issues  | Robert Iaccino, Fasken Martineau DuMoulin, LLP<br>Sara Reid, Fasken Martineau DuMoulin, LLP                             |
| 10.    | Lease Due Diligence When Acquiring Income –<br>Producing Commercial Properties   | Syll Kushner, Gowling WLG (Canada), LLP   |
| 11.    | Mediation and Arbitration – Does it Work or is it More<br>Trouble than it is Worth?  | Jeff Cowan, WeirFoulds, LLP   |
| 12.    | Environmental Insurance and Director and<br>Officer Liability  | Richard Butler, Willms & Shier  |
| 13.    | Landlord Leasing Boot Camp   | Karine Aubé, Oxford Properties Group<br>Maria Concetta Giampa, Oxford Properties Group                                  |
| 14.    | Data Collecting Devices Installed by Landlords in<br>Shopping Centres and Issues of Privacy  | Eric Gareau, Oxford Properties Group<br>Alexandre Béchard, Gascon & Associatés S.E.N.C.R.L.                             |
| 15.    | Leasing 2030: What Does the Future Hold for Leasing<br>Professionals? (Professional Credits)   | Kathleen Killin, Thomson Reuters  |
| 16.    | Advocating for Diversity and Inclusion in Your Workplace (EDI Professional Credits)  | Laleh Moshiri, Borden Ladner Gervais, LLP   |
| 17.    | Opening and Operating Covenants/Go – Dark Rights   | Nicole McGowan, Royal Bank of Canada<br>Saad Minhas, Royal Bank of Canada   |
| 18.    | Schedule "C" (Scope of Landlord and Tenant's Work) –<br>Do We Understand What We Are Negotiating?  | Sheldon Disenhouse, Dentons Canada, LLP   |

#### **ROUNDTABLES 3: THURSDAY, MARCH 28** | Room 718 | 8:45 – 10:15 am

|     | Topics  | Roundtable Leaders  |
|-----|---|---|
| 1.  | Drafting/Negotiating Environmental High-Risk Sites Such as Gas Stations, Dry Cleaners, etc.   | Jacquie Stevens, Willms & Shier<br>Anand Srivastava, Willms & Shier           |
| 2.  | Insurance 101 – Just the Basics   | Darrell Gold, Robins Appleby, LLP   |
| 3.  | What Does Quiet Enjoyment Mean Anyway?  | Susan Clapp, Witten, LLP<br>Sharon Ohayon, Witten, LLP                        |
| 4.  | Negotiating Transfer Provisions   | Faruk Gafic, Aird & Berlis, LLP   |
| 5.  | Exclusive Covenants – Drafting and Enforcement Issues   | Oliver Moore, Norton Rose Fulbright Canada, LLP                               |
| 6.  | Mediation and Arbitration – Does it Work or is it more Trouble than it is Worth?  | Wolfgang Kaufmann, Daoust Vukovich, LLP                                       |
| 7.  | When Can a Landlord Withhold Consent?   | Sharon Addison, Dentons Canada, LLP   |
| 8.  | Top Ten Items for Landlord's Checklist When Working with the Tenant's Standard Form of Lease  | Ryan Baker, Stewart McKelvey  |
| 9.  | Realty Taxes  | Melissa Muskat, Minden Gross, LLP<br>Ladi Onayemi, Minden Gross, LLP          |
| 10. | Are Anchors the Answer? Ensuring Shopping Centre Success in the New Millennium  | Stuart Chaimberg, Miller Thomson, LLP<br>Josh Selby, Miller Thomson, LLP      |
| 11. | A Review of Ontario's New Cannabis Regulations –<br>Lease Considerations  | Tracy Loconte, Dentons Canada, LLP  |
| 12. | The Standard of Reasonableness in the Context of Alterations, Additions and Site Plan Approvals   | Savvas Kotsopoulos, Miller Thomson, LLP<br>Chris Newbert, Miller Thomson, LLP |
| 13. | Interplay between Environmental Issues and 1) Property Taxation and 2) Expropriation  | Ralph Cuervo-Lorens, McMillan, LLP  |
| 14. | Short Term and Pop-Up Leasing Issues – Considerations for Landlords and Tenants when doing Short Term Leases and Licensing                                    | Andrea Rossanese, Ivanhoé Cambridge, Inc.                                     |
| 15. | Title Insuring Leasehold Interests on First Nations Land  | Karen Yolevski, Stewart Title Guaranty Company                                |
| 16. | Practice Management Tips: Meeting Expectations,<br>Avoiding Conflict and Ethical Barriers and Privacy<br>Concerns with Online Searches (Professional Credits) | John Wolf, Blaney McMurtry, LLP   |
| 17. | Bankruptcy/Insolvency Law for Leasing Professionals (i.e. For Dummies)  | Linda Galessiere, Camelino Galessiere, LLP                                    |

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